

November 26, 2007

Dave Racer
Alethos Press LLC
PO Box 600160
St. Paul, MN 55106

Dear Dave,

I want to thank you for the wonderful presentation that you gave on Thursday, November 15th for my course, "Financing the Health Care System" in the Health Care MBA program at the University of St. Thomas. As you know, the 18 students in the course are a mix of physicians and health care professionals with a variety of backgrounds and they have been divided into groups to explore 5 different options of "paying" for the health care delivery system.

Your presentation, "Health Financing: Then, Now and The Fork in the Road" was a great kick-off for the lively discussion that followed and I know the students were excited by your knowledge of the subject and the lively presentation of the material. I hope the students' presentations at the end of this course will be as thoroughly researched and engaging as yours and if so, they would receive an A.

Again, thank you for your time and I hope we can connect again in the future.

Sincerely,



Mark S. Fisher
CEO, Aspen Medical Group
Adjunct Faculty, Health Care UST MBA
Opus College of Business, University of St. Thomas